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Industry for over Three Decades . . .





RENARD HOSPITALITY
OUTPLACEMENT SERVICES

The Definitive
HIRING GUIDE"

Renard Hospitality Search Consultants

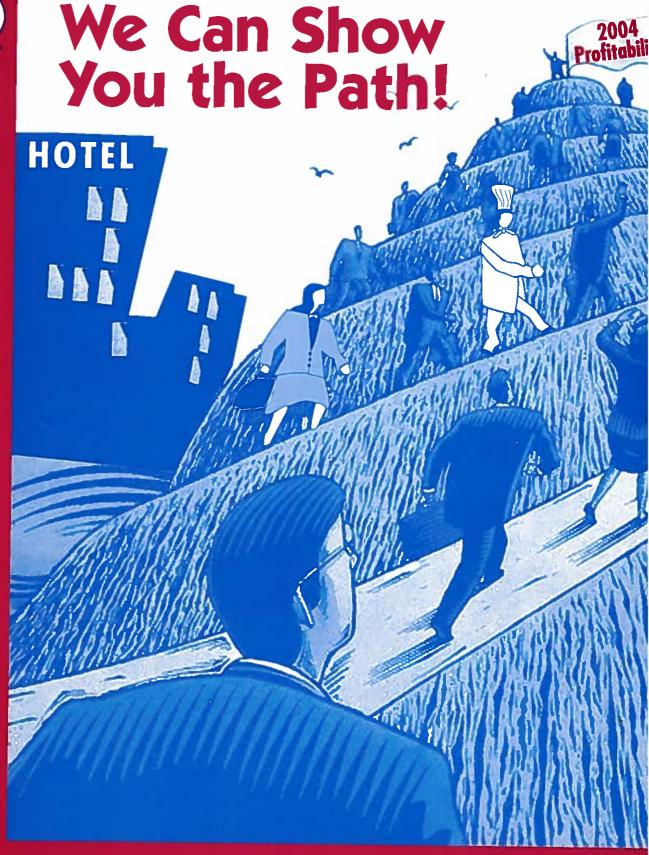
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R E R D E P 0 R 0 0 4



- 2004 International Salary Survey
- Definitive Spa Dictionary
- Who are They?
- Culture in our Industry

WHO ARE THEY































































WHERE ARE THEY?

SEE FULL RENARD REPORT & WORLD SALARY SURVEY, MARCH 2004, AT renardinternational.com





The Renard Report contains surveys and comments on current salary information for: USA, UK, Casinos, Middle East, Asia, Cruiseships, Canada, Caribbean, Europe, Latin & S. America, Pacific & Australia, Africa, Spa Industry

The Definitive

Shiatsu: A Japanese massage technique based on the theory that pressing specific body points along the meridian lines of the body will clear blockage of chi (energy flow), release tension and stimulate the

body's inner powers of balange Chelation Therapy: The removes calcium from the Life Cell Therapy: The different organ the ma Mediation: The medit different stresses.

masks that gently diffuse

TREATMEN, whe circulatory system and organs from heavy metals, the micro circulation. pate the body by giving the essential element of

ing the body mind connection and relieves the Le, Phytomer use the innovative technique of eye EYE CONTOUR: For the

is fresh and soothing, and restores its sparkle. Ideally com-

aggravating the delicate eye contour. This treatment decongestant that rejuvenates your expression and BRIGHTENING: This Phytomer treatment is rich in principal active ingredients that brighten the skin.

The treatment begins with an intensive exfoliation with natural hyper-pigmentation reducing properties. Then the application of a specific cream that really does help reduce appearance of hyper-pigmentation with long lasting results. This treatment's original concept let's you choose to treat entire face or concentrate on a specific area.

SPA DICTIONARY